

# **MANAGEMENT TROUBLE FOR JAPANESE MANAGERS IN ASIAN COUNTRIES**

	Philippines	Vietnam	Indonesia	Thailand	Malaysia	China	India
Difficulty in local procurement of raw materials and parts	56.4%	67.3%	53.9%				51.9%
Increase in employee wages		80.6%	72.7%	50.4%	53.3%	79.6%	64.5%
Competitors' market shares are growing (cost-wise competition)		50.4%	57.1%	59.1%		57.5%	62.9%
Increase in procurement costs			52.8%	52.0%	56.5%	55.9%	
Electric power shortage		70.3%					56.8%
Worker's capability		52.8%	50.0%	50.1%			
Complicated customs clearance procedures		60.4%					50.5%
Lack of ability and awareness of local staff		58.7%	51.2%				
Difficulty in recruiting executive staff		50.0%	52.1%				
Tax burdens (i.e. corporate taxes & transfer pricing taxes)			65.6%				
Volatility of the local currency's exchange rate against the Japanese Yen			61.7%				
No progress in the development of local staff			51.2%				
Lack of thorough information of trade rules and regulations			50.4%				
Inadequate logistics infrastructure							54.3%
Time-consuming customs procedures							52.6%

*More than 50% response ratio means Japanese manager feels management trouble in his country (Multiple Answer)*

• Total Questions : 64 items

• Survey period : August to September 2010

• Source : JETRO Survey of Japanese Affiliated Firms in Asia and Oceania